

The Strategic Necessity of Open Standards in Lab Automation: A Mandatory Requirement for Connected Labs

Part I: Executive Introduction

The Strategic Imperative: Why We Are Mobilizing

The life sciences sector is entering a decisive phase of digital transformation. Scientific progress across biology, chemistry, automation, and artificial intelligence is accelerating rapidly, creating major opportunities to discover novel therapeutics, improve development speed, and predict biological and chemical interactions with greater precision. Yet the practical bottleneck in many laboratories is more fundamental: instruments, software, and data remain insufficiently connected.¹

This gap between scientific potential and operational reality has become a defining constraint of modern R&D. Before laboratories can scale orchestration, closed loop experimentation, or AI driven decision making, they need reliable connectivity, interoperable interfaces, and structured data foundations.² In that sense, AI is not the starting point of the Lab of the Future, it is one of the outcomes enabled by interoperability.³

Today, many laboratories still operate far below that threshold, trapped behind proprietary

Part I: Executive Introduction

communication protocols, closed file formats, and rigid, vendor-specific software. Critical instruments remain isolated data islands, constrained by proprietary protocols, closed file formats, and vendor specific software stacks.⁴ As a result, scientists, automation engineers, and integrators still spend disproportionate effort on manual data handling, custom drivers, brittle point to point integrations, and local workarounds instead of focusing on experimental design, analysis, and scalable workflow deployment.⁵

The industry is currently paying a massive "fragmentation tax" and it is not merely technical. It slows the deployment of new workflows, limits the scalability of automation, and delays the translation of scientific insight into operational value. In an environment of compressed timelines and intense competition, even modest delays in integration or workflow enablement can have major consequences, including a slower path to delivering critical innovations to patients.⁶

This is why interoperability is not an IT convenience or a secondary engineering concern. It is a strategic capability. Without it, the Lab of the Future remains a concept rather than an operating model. Mature industries did not achieve scalable automation through proprietary isolation.⁷ They did so through layered, standards based interoperability that separates device connectivity, orchestration, and enterprise integration. Life sciences now faces the same architectural challenge and the same strategic opportunity.

The Core Problem: The "Black Box" Paradigm

For decades, the standard procedure for laboratory integration has been a costly exercise in custom engineering. Integrating a liquid handler from Vendor A with a plate reader from Vendor B and a Laboratory Information Management System (LIMS) from Vendor C typically requires months of development. System integrators must write custom drivers based on wrong or incomplete documentation, reverse-engineer proprietary communication strings, or rely on fragile file-based data exchanges, such as parsing CSV files dropped into a watched folder, which is prone to errors and data loss.⁷ This approach fundamentally violates the principles of modern software architecture and data integrity.⁵

Proprietary interfaces create a scenario known as "Vendor Lock-in." Once a lab has invested heavily in a specific vendor's software ecosystem—by customizing workflows, training staff, and building data pipelines around their specific file formats—the costs of switching to a competitor become prohibitively high.¹⁰ This lock-in stifles innovation by forcing lab managers to buy inferior or more expensive instruments simply because they are compatible with an existing, closed software environment.¹³ Furthermore, vendor lock-in poses a significant operational risk. If a vendor discontinues a product line, the lab is vulnerable, as the "knowledge" of how to communicate with the instrument is locked inside proprietary binary drivers that may no longer be supported.⁹

Part I: Executive Introduction

The Vision: A Networked Reference and modular Architecture

To solve this crisis, the industry is looking beyond its own borders for inspiration. Mature sectors like automotive manufacturing, oil and gas, and discrete manufacturing have long achieved levels of efficiency and predictability that remain unmatched in life sciences R&D.⁸ They achieved this not through proprietary isolation, but through rigorous standardization and layered architectures that separate physical control from operational logic.⁶

We envision a Lab of the Future that adopts a Networked Reference and fully modular Architecture. This architecture introduces scalability and predictability into laboratory automation by defining clear layers of control and data exchange—from the physical device up to the enterprise planning level and back.¹² By abstracting these layers, we aim to prevent the custom, time-consuming development that currently plagues every new automation project.³ We strive to decouple the instrument from the integration logic, enabling a modular ecosystem where components can be swapped, upgraded, and orchestrated very fast without having to rebuild the entire system.¹⁴

In this future state, instruments, software, and robotics interact seamlessly.¹⁶ Integration is not a hurdle to be overcome, but a standard feature that is assumed. We are moving toward a modular, flexible, and data-centric ecosystem where "Plug and Play" is a technical reality, not a marketing slogan. A new mass spectrometer or robot arm should be plugged into the lab network and immediately recognized by the orchestration software, "announcing" its features and capabilities (e.g., "measure sample," "calibrate," "move plate") without manual driver installation or complex configuration.

What is Happening Now? The Collective Action!

Several major life sciences, crop science, and chemical companies are initiating a fundamental shift in how the industry procures and integrates laboratory technology. We are moving from a model of bespoke integration to one of holistically industrialized standardization. We are aligning our requirements and needs through standards to speak with "One Industry Voice" to our vendors and strategic partners. This collective action is necessary to break the market deadlock; no single customer, however large, can easily force a global shift in standards alone. However, an industry consortium presenting a unified set of requirements completely changes the market dynamics.

This report serves a dual purpose. First, it presents a unified Open Letter and Declaration in Part II, a high level mandate intended for ratification by executive leadership across major life sciences, crop science, and chemical companies. This declaration signals to the vendor community that the era of proprietary lock in is ending. We call for open standards, specifically

Part I: Executive Introduction

SiLA 2 and OPC UA LADS, and for an end to recurring fees for basic connectivity. We also set a target for the initial availability of compliant systems by 2027.

Open standards should be understood as a multi layer requirement. We are not only calling for standards at the application layer, but for standards based interoperability across device connectivity, network discovery and onboarding, secure communication, and machine readable data semantics. SiLA 2 and OPC UA LADS are central standards for the communication layer, and their value increases further when combined with structured data models such as Allotrope or AnIML where relevant.

Open standards are not only beneficial for laboratories, they also create tangible upside for suppliers. Vendors that offer standards based interfaces reduce customer specific integration work, shorten sales cycles, lower support overhead, and make their products easier to deploy in heterogeneous environments. In modern laboratory ecosystems, customer loyalty is increasingly created by compatibility, reliability, security, and lifecycle fit, not by technical lock in alone. Open standards based products therefore expand the addressable market for vendors while reducing the long tail cost of proprietary custom integrations.

Second, Part III provides the technical and strategic foundation behind the declaration. It describes the Networked Reference Architecture and gives vendors and internal architects a concrete blueprint for how these requirements can be implemented. We are not simply asking for better drivers. We are defining a new architectural contract between buyers and suppliers, one that supports modularity, interoperability, and scalable automation. The Lab of the Future is no longer just a vision. It is a set of engineering requirements, and this document is the roadmap to making it real.

Part II: The Open Letter to Industry

A Collective Call for Standardization and Open Interfaces in Laboratory Automation

To: The Executive Leadership, R&D Divisions, and Product Managers of Laboratory Instrumentation and Software Companies

Preamble

We, the undersigned, represent a global community of scientists, engineers, executive and strategic leaders dedicated to advancing human health, sustainable agriculture, and scientific innovation. Our scientific environments are the engines of discovery, where the products and solutions of tomorrow are developed. However, our ability to innovate is currently constrained by a systemic barrier: the lack of interoperability among the tools we use. For too long, the laboratory ecosystem has been fragmented by proprietary communication protocols, closed file formats, and restrictive software licensing and integration models. This fragmentation creates data silos, inflates integration costs, stifles automation, and impedes the deployment and implementation of artificial intelligence. In an era where data is our most valuable asset, we can no longer accept "black box" instruments. We need a shared language for science.

Our Vision

We envision a **Lab of the Future NOW** that is modular, flexible, and data-centric. In this lab instruments, software, and robotics interact seamlessly, adhering to the principles of **FAIR Data** (Findable, Accessible, Interoperable, Reusable) by design. We envision an ecosystem where integration is not a hurdle to be overcome, but a standard feature that is assumed. To achieve this, we put forth an industrially-inspired architecture designed to enhance the fast scalability and predictability of lab automation.

Our Requirements

To realize this vision, we are aligning our procurement strategies and technical roadmaps. Effective immediately, the undersigned organizations will prioritize and, where feasible, **mandate** the following capabilities in our evaluation of laboratory equipment and software:

1. Adoption of Open Communication Standards

We require instruments to support open, vendor-neutral communication standards. Specifically, we advocate for:

- **SiLA (Standardization in Lab Automation):** For dynamic, service-oriented interactions, rapid integration in R&D environments, and ease of scripting.
- **OPC UA LADS (Laboratory and Analytical Device Standard):** For robust, secure, and scalable integration in process development, manufacturing, and enterprise monitoring environments.

These standards are not experimental concepts. SiLA has been part of the lab automation

Part II: The Open Letter to Industry

landscape since the first release of SiLA in 2009, while LADS brings the new established OPC UA interoperability framework into analytical and laboratory equipment through a manufacturer-independent companion specification.

Requirement: We expect **Native Support** for these standards directly on the device firmware or embedded controller. Reliance on external "driver PCs", third-party middleware converters, or "wrapper" software is considered a legacy solution and is strongly discouraged.

2. Open APIs and Documentation

- **APIs for Instrument Control and Data Access Must Be Cost-Effective and Standard:** Programmatic control of laboratory instruments and the retrieval of data via APIs has to be a foundational, standard capability of the hardware. We expect those to be available through a one-time enablement fee. Recurring Fees are not an option.
- **Comprehensive Documentation:** APIs must be fully and correctly documented, public, and accompanied by standard descriptions (e.g., SiLA Feature Definitions, OPC UA NodeSets) to enable self-service integration without vendor intervention.

3. Freedom from Vendor Lock-In

We explicitly reject "walled garden" ecosystems that artificially restrict compatibility with third-party software (LIMS, ELN, Orchestrators/Schedulers). Our laboratories are multi-vendor environments; our equipment must be capable of operating within a heterogeneous technology stack.

The Path Forward


We recognize that such a transition requires time and investment. However, the cost of inaction, measured in lost efficiency, delayed discoveries, and fragmented data, is far higher. We invite all vendors to join us in this transformation.

- **To Early Adopters:** We commend vendors who have already embraced SiLA2 and/or OPC UA LADS. You are our preferred strategic partners, and we will actively seek to showcase your success.
- **To Legacy Providers:** We urge you to release detailed roadmaps demonstrating your commitment to adopting open standards. We recognize that this process requires time and potentially new technical expertise. To facilitate this transition, we are ready to offer assistance, including engaging in pilot programs and providing necessary feedback. We anticipate initial progress and results to be evident by 2027.

By signing this letter, we affirm our commitment to an open, standardized, and interconnected future. We ask you to build the tools that will empower us to solve the world's most pressing scientific and global challenges, from human health to sustainable chemistry and agriculture. If this approach proves to be successful, we aim to develop a similar initiative focusing on Semantic Interoperability and Data Integrity.


Part II: The Open Letter to Industry

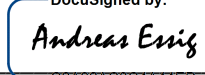
Life Sciences, Crop Science & Chemical Companies

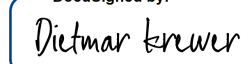
Signed by:

 Dr. Julia Heinrich
 Global Chapter Lead Sites and Labs, pRED
 Roche Diagnostics GmbH

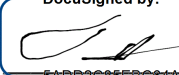
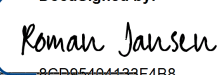
DocuSigned by:

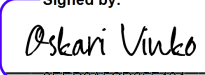
 Geoffrey Pot
 SVP Manufacturing Science and Analytical Tech
 Takeda

DocuSigned by:

 François Clement Perrineau
 Vice President BioNTech Site Services
 BioNTech SE

DocuSigned by:

 Andreas Essig
 End to end automation manager
 Lonza AG

DocuSigned by:

 Dietmar Krewer
 Senior SME Automation
 Bayer AG CropScience

DocuSigned by:  DocuSigned by: 
 Tore Karlsson Roman Jansen
 Head of Operations & Social Director
 Novo Nordisk Novo Nordisk

Signed by:

 Oskari Vinko
 Head of Lab Automation and Digitalization
 Botnar Institute of Immune Engineering

This Letter is non-binding and does not create any legally binding obligations between the parties. Any commitments, obligations, or undertakings (if any) will exist only if and when set out in a definitive written agreement signed by Parties and the applicable counterparty. For the avoidance of doubt, no binding provisions are intended or included in this Letter unless expressly identified in writing within the Letter as “legally binding” and/or within a separate, clearly designated written agreement.

Part II: The Open Letter to Industry

Vendors & Integrator Company's

Part III: Appendix

1. The Strategic Context: From Data Islands to Connected Ecosystems	10
1.1 The High Cost of Fragmentation	10
1.1.1 Integration Latency and Opportunity Cost	10
1.1.2 The "Vendor Lock-in" Trap	10
1.1.3 Data Integrity and the "Black Box" Problem	11
1.2 The Vision of the "Lab of the Future" needed today	11
1.2.1 Plug-and-Play Connectivity	11
1.2.2 Holistically Orchestrated and Mobile Automation	11
1.2.3 AI-Ready Data Streams and Closed Loops	11
1.3 The Role of the Life Sciences Consortium	12
<hr/>	
2. Technical Architecture of the Solution: The Standards Stack	12
2.1 SiLA 2: The Service-Oriented Standard for R&D Agility	12
2.1.1 The "Feature" Concept	13
2.1.2 The "Native" vs. "Wrapper" Distinction	14
2.2 OPC UA LADS: The Industrial Bridge to Manufacturing	14
2.2.1 The Convergence of Lab and Factory	14
2.2.2 Security and Information Modeling	14
2.3 The Synergy: Why We Need Both	15
<hr/>	
3. The Data Integrity Dimension: Semantics and FAIR Principles by Design	15
3.1 The Role of Data Standards (Allotrope & AnIML)	15
3.2 FAIR Data Principles	16
<hr/>	
4. The Business Case: Why Vendors Must Adapt	17
4.1 The "Ecosystem" Advantage	17
4.2 The Threat of Obsolescence	17
4.3 Mutual Benefit: Reducing Vendor Support Overhead	17
4.4 Risk Mitigation and Security	18
<hr/>	
5. Detailed Implementation Guidelines for Vendors	18
5.1 Implementing SiLA 2: The Path to Native Agility	18
5.2 Implementing OPC UA LADS: The Path to Industrial Reliability	19
5.3 The "Hybrid" Approach: Future-Proofing	19
5.4 Transitional Strategy for Legacy "Brownfield" Environments	20
<hr/>	
6. Operational Benefits: The ROI of Standardization	20
6.1 Faster Time-to-Science	20
6.2 Total Cost of Ownership (TCO) Reduction	20
6.3 Enabling Artificial Intelligence by design	21

Part III: Appendix

1. The Strategic Context: From Data Islands to Connected Ecosystems

1.1 The High Cost of Fragmentation

For decades, the standard operating procedure for laboratory integration has been a costly, inefficient exercise in custom and sometimes even reverse engineering. Integrating a liquid handler from Vendor A with a plate reader from Vendor B and a Laboratory Information Management System (LIMS) from Vendor C typically requires months of development. System integrators must write custom drivers, reverse-engineer proprietary communication strings, or rely on fragile file-based data exchanges, such as parsing CSV files dropped into a watched folder, which are prone to failure and without any data integrity or even causes data loss.¹

The economic and operational costs of this fragmentation are staggering and manifest in several critical areas:

1.1.1 Integration Latency and Opportunity Cost

The time required to integrate a new instrument into an automated workflow is often measured in months. This "integration latency" directly delays the start of critical innovation projects and scientific workflows. In a competitive landscape where rapid R&D is essential and patent life is finite, a three-month delay in setting up an analytical or screening platform can translate to millions of dollars in lost revenue and, more importantly, a significant delay in delivering transformative solutions to the market.¹ The "Lab of the Future" cannot operate at the speed of custom driver development; it requires the "Plug and Play" immediacy that open standards facilitate.¹²

1.1.2 The "Vendor Lock-in" Trap

Proprietary interfaces create a scenario known as "Vendor Lock-in". Once a laboratory has invested heavily in a specific vendor's software ecosystem, customizing workflows, training staff, and building data pipelines around their specific file formats, the cost of switching to a competitor becomes prohibitive.⁹ This lock-in stifles innovation. A lab manager may be forced to purchase an inferior or more expensive instrument simply because it is compatible with their existing, closed software environment, rather than choosing the best-in-class technology available on the market for the dedicated purpose.¹³

Furthermore, vendor lock-in poses a significant operational risk. If a vendor discontinues a product line, goes out of business, or fundamentally changes their licensing model, the laboratory is left vulnerable. Without open standards, the "knowledge" of how to communicate with the instrument is locked inside proprietary DLLs or binary drivers that may no longer be supported.⁹

Part III: Appendix

1.1.3 Data Integrity and the "Black Box" Problem

Proprietary formats often strip metadata. A raw data file might contain the absorbance values from an experiment but lose the context of the instrument settings, operator identity, or environmental conditions (temperature, humidity) at the time of measurement.¹ This violation of ALCOA+ principles (Attributable, Legible, Contemporaneous, Original, Accurate) creates a "Black Box" where data is generated without sufficient provenance. In a regulatory environment that increasingly demands complete traceability, especially in GxP (Good Practice) environments, this lack of transparency is a compliance liability.¹⁴

1.2 The Vision of the "Lab of the Future" needed today

The industry's collective vision, often termed "Lab 4.0," "SmartLab," or the "Connected Lab", relies on the concept of a cyber-physical and secure system where digital and physical assets are seamlessly intertwined. This vision is not merely about "automating" manual tasks; it is about creating an intelligent and agile ecosystem that can reason, adapt, and optimize.¹⁶

1.2.1 Plug-and-Play Connectivity

In the ideal future state, a new mass spectrometer or robotic arm should be connected to the laboratory network and immediately recognized by the orchestration software. The device should "advertise" its capabilities (e.g., "measure sample," "calibrate," "move plate") without manual driver installation or complex configuration.⁷ This concept, borrowed from consumer electronics (like plugging a USB mouse into a computer), is technically feasible today through standards like SiLA 2 but remains unimplemented by many vendors who prefer to protect their proprietary service revenue.¹⁸

1.2.2 Holistically Orchestrated and Mobile Automation

The modern lab is moving beyond static "workcells" where robots are bolted to tables. We are seeing the rise of Autonomous Mobile Robots (AMRs) that move materials between instruments in different rooms or buildings.¹⁹ For an AMR to interact with a centrifuge, both the robot and the centrifuge must speak a common language. The robot needs to ask, "Is the door open?" and the centrifuge needs to reply, "Door opening now." Without a standardized protocol like SiLA or OPC UA, this interaction requires complex, custom middleware for every single device pair.¹⁹

1.2.3 AI-Ready Data Streams and Closed Loops

Perhaps the most critical driver and motivation for the "Lab of the Future" is Artificial Intelligence. AI algorithms are voracious consumers of meta and experiment data, but they require that data to be structured, labeled, and contextualized.¹ An AI agent cannot easily "read" a proprietary binary file or interpret a PDF report intended for human eyes. It needs a structured data stream where "Temperature" is clearly defined as a floating-point number with a unit (e.g. Celsius). The

Part III: Appendix

"Lab of the Future" connects instruments directly to AI models, allowing for "closed-loop" science where the AI analyzes the results of Experiment A and automatically programs the parameters for Experiment B.¹ This is impossible without the semantic interoperability provided by open standards.

1.3 The Role of the Life Sciences Consortium

The fragmented nature of the scientific instrument market means that no single customer, however large, can easily force a global shift in manufacturing standards. An individual company requesting a "SiLA 2 interface" might be told by a vendor that it is a "single custom request" with a high price tag and slow realization. However, a consortium of Life Sciences companies, presenting a unified set of requirements, changes the market dynamic entirely.²³

By issuing this report and the accompanying Declaration, the industry signals a fundamental shift in procurement strategy. We are moving from a model of "requesting" driver standards to "requiring" native compliance. Future purchasing decisions will favor vendors who adopt open standards, creating a competitive disadvantage for those who cling to proprietary isolation.¹⁸ This collective action is necessary to break the deadlock and create a market where openness is a baseline expectation, not a premium feature.

2. Technical Architecture of the Solution: The Standards Stack

The industry has coalesced around two primary, complementary standards that serve as the backbone of modern lab automation: **SiLA 2** and **OPC UA LADS**. Understanding the distinct but overlapping roles of these technologies is essential for vendors, IT architects, and decision-makers. They are not competitors; they are the "left hand and right hand" of the connected laboratory.

2.1 SiLA 2: The Service-Oriented Standard for R&D Agility

SiLA 2 (Standardization in Lab Automation) is a communication standard designed specifically for the dynamic, service-oriented nature of the life science laboratory. It builds upon established, modern web technologies, specifically HTTP/2 and Protocol Buffers (gRPC), to create a lightweight, efficient, and highly readable mechanism for device interaction.³

Part III: Appendix

Feature	Description	Benefit
Microservice Architecture	Treats every instrument and software component as a "Server" offering "Features" (services) to "Clients." (Software Applications)	Decouples implementation from interface; enables plug & play modularity.
Feature Definition Language (FDL)	An XML-based format that formally describes what a device <i>can do</i> (commands, parameters, return types).	Allows for "self-describing" devices; clients can learn device capabilities at runtime.
Wire Protocol	Uses gRPC (Google Remote Procedure Call) over HTTP/2.	High performance, low latency, supports streaming data, widely supported by IT libraries & state of the art technology.
Discovery	Supports Zero-Configuration networking (mDNS/DNS-SD).	Enables "Plug and Play" functionality; devices are automatically found on the network.

Table 1: Key Technical Characteristics of SiLA 2.³

2.1.1 The "Feature" Concept

In SiLA 2, capabilities are grouped into "Features." A simple balance might have a Weighing feature and a Calibration feature. A complex liquid handler might have features for Aspiration, Dispensing, TipHandling, and UserInteraction. Because these Feature Definitions are standardized (e.g., a standard SiLA:LockInterface feature), any client software that understands the standard feature can immediately control any device that implements it, regardless of the manufacturer.⁷ This promotes code reuse and dramatically simplifies the job of the system integrator or even democratizes lab automation to the end users.

Part III: Appendix

2.1.2 The "Native" vs. "Wrapper" Distinction

A critical distinction in this report, and a key demand of the Declaration, is between **SiLA Converters/Drivers** and **Native SiLA Support**.

- **Wrappers/Drivers:** Currently, many legacy devices are "SiLA-enabled" via an external PC or bridge software that translates proprietary commands (e.g., RS232 strings) into SiLA messages.²⁷ While this is a necessary stopgap for older equipment, it adds complexity, hardware cost, and a point of failure.
- **Native Support:** The industry demand is for **Native SiLA implementation**. This means the SiLA server runs directly on the instrument's firmware or embedded controller. The device "speaks" SiLA out of the "ethernet port". This eliminates the need for intermediate PCs, simplifies validation, and ensures that the "truth" of the device's state is directly accessible to the network.¹⁸

2.2 OPC UA LADS: The Industrial Bridge to Manufacturing

While SiLA 2 excels in the flexible, ad-hoc nature of R&D workflows, **OPC UA (Open Platform Communications Unified Architecture)** is the global standard for industrial automation and manufacturing. **LADS (Laboratory and Analytical Device Standard)** is the OPC UA Companion Specification specifically designed to model laboratory instruments.⁶

2.2.1 The Convergence of Lab and Factory

As a drug candidate moves from discovery (R&D) to production (QC/Manufacturing), the technology stack often shifts from flexible lab tools to rigid industrial control systems like SCADA (Supervisory Control and Data Acquisition) and MES (Manufacturing Execution Systems). Historically, this required a complete re-engineering of the automation, as R&D instruments used different protocols than factory machines.

OPC UA is the native language of the factory floor. By adopting LADS, instruments can bridge this gap. A LADS-compliant spectrometer can be used in the R&D lab for method development and then transferred to the QC lab for batch release testing without changing the software interface. This streamlines the "tech transfer" process and ensures data consistency across the product lifecycle.³

2.2.2 Security and Information Modeling

OPC UA LADS brings two critical capabilities to the lab:

1. **Enterprise-Grade Security:** OPC UA includes a robust security model built-in, including X.509 certificate exchange, encryption, and granular role-based access control. This is essential for protecting intellectual property and ensuring data integrity in networked environments, satisfying strict IT security policies.³⁰

Part III: Appendix

2. **Semantic Information Modeling:** LADS does not just move data; it *models* the device. It defines a "Spectrometer" or a "Robot" as an object with standard properties, methods, and states. This "device-agnostic" modeling allows an orchestration system to command a "generic centrifuge" without knowing the specific brand or model, provided it complies with the LADS profile. It transforms the integration problem from "how do I talk to this specific box?" to "how do I interact with this *type* of capability?".⁸

2.3 The Synergy: Why We Need Both

Often mistakenly viewed as competitors, SiLA 2 and OPC UA LADS are complementary.

- **SiLA 2** is the preferred choice for rapid integration of benchtop R&D instruments where ease of use, human readability, and quick reconfiguration are paramount. Its reliance on gRPC makes it very developer-friendly for modern software stacks (Python, C#, Java) used by data scientists.²⁰
- **OPC UA LADS** is the choice for high-reliability, continuously running automated lines, and integration with enterprise manufacturing systems (MES/ERP). It excels in environments requiring strict user management, audit trails, and deterministic communication.¹

The Industry Requirement: We do not mandate one over the other in isolation. Rather, we require that vendors support **open standards based on these frameworks**. Ideally, a device would offer a "Dual Stack" or "Hybrid" approach.²⁰

3. The Data Integrity Dimension: Semantics and FAIR Principles by Design

Connectivity, the ability to move bytes from A to B, is only half the battle. The other half is **Semantics**, the ability to understand the *meaning* of those bytes. A "Lab of the Future" cannot function if the orchestration system receives a number "8" without knowing if it is a temperature, a pH value, or an error code.

3.1 The Role of Data Standards (Allotrope & AnIML)

To achieve true interoperability, communication standards (SiLA/OPC UA) must transport standardized data formats. The industry has aligned around several key data initiatives, most notably the **Allotrope Foundation** and **AnIML (Analytical Information Markup Language)**.³³

- **Allotrope Foundation:** The Allotrope Framework provides a standard ontology and format for analytical data. The **Allotrope Simple Model (ASM)** is a JSON-based standard that structures instrument data using controlled vocabularies. It ensures that metadata (who, what, when, how) travels with the raw data, creating a self-contained, statistically complete

Part III: Appendix

record of the experiment.³

- Integration with Comms Standards:** Recent technological breakthroughs have demonstrated the encapsulation of Allotrope ASM data *within* OPC UA LADS and SiLA messages. This means an instrument can send a result that is not just a value, but a fully contextualized, standards-compliant data package ready for long-term archiving and AI analysis.³⁴

3.2 FAIR Data Principles

The life sciences industry and adjacent laboratory-intensive sectors are deeply committed to the **FAIR Data Principles** (Findable, Accessible, Interoperable, Reusable). These principles are not just academic concepts; they are operational requirements for maximizing the return on investment (ROI) of R&D data.⁵

Principle	Requirement for Automation
Findable	Data must have unique identifiers and rich metadata. LADS and SiLA provide the mechanism to tag data at the source (the instrument).
Accessible	Data must be retrievable via open protocols (APIs), not locked in proprietary software. Open standards ensure data is accessible even if the vendor software is obsolete.
Interoperable	Data must use shared vocabularies (ontologies). Integration of Allotrope models into SiLA/OPC UA ensures different systems "speak the same language."
Reusable	Data must maintain its context (provenance) so it can be used in future studies or AI training. This requires the "Contextual Integrity" that open standards preserve.

Table 2: Alignment of Open Standards with FAIR Principles.⁵

Vendors who persist in using closed, proprietary formats are actively obstructing their clients' ability to meet these FAIR obligations. By locking data into formats that require specific software

Part III: Appendix

to read, they render that data "Un-FAIR", hard to find, inaccessible without a license, non-interoperable, and single-use.¹⁴

4. The Business Case: Why Vendors Must Adapt

We anticipate resistance to this mandate. Historically, vendors have viewed drivers, proprietary software interfaces, and closed data formats as "competitive advantages" that create customer stickiness and generate revenue through licensing fees. We argue that this business model is obsolete, dangerous, and ultimately self-defeating and therefore not acceptable anymore.

4.1 The "Ecosystem" Advantage

In the consumer technology world, the value of a smartphone lies not in its proprietary quirks, but in the ecosystem of apps and services it supports. Similarly, laboratory instruments that "play well with others" become exponentially more valuable to the customer on one hand and increase market potential for vendors on the other hand.

- **Reduced Sales Friction:** A lab manager, automation experts and procurement colleagues are far more likely to approve the purchase of a device that can "drop into" their existing automation workflow with zero integration cost than one that requires a \$50,000 custom engineering project and a six-month delay.³
- **Focus on Core Competency:** Vendors should compete on the quality (e.g. their science, better optics, faster robotics, lower detection limits, higher sensitivity) not on the obscurity of their software drivers. By adopting standards, vendors can stop maintaining legacy custom drivers for hundreds of customers and focus their R&D budget on improving the actual instrument performance and portfolio.⁴⁰

4.2 The Threat of Obsolescence

The "Open Letter" approach signifies a collective market shift. As major life sciences companies align their sourcing strategies, vendors who do not offer standard interfaces will find themselves systematically excluded from Request for Proposals (RFPs). The risk of losing access to the "Big Pharma" market far outweighs the marginal revenue generated from proprietary driver licenses or custom integration services.²³

4.3 Mutual Benefit: Reducing Vendor Support Overhead

While this declaration demands a shift in product strategy, it offers substantial long-term savings for vendors. Currently, instrument manufacturers invest heavily in developing and maintaining hundreds of custom drivers and "one-off" integrations for different customers. By adopting a universal standard like SiLA or OPC UA, vendors can shift engineering resources

Part III: Appendix

away from low-value maintenance tasks. Instead of troubleshooting proprietary connections at individual customer sites and debugging with integrators who is in charge to fix errors, R&D budgets can be redirected toward core innovation and instrument differentiation. A standardized interface means "build once, deploy everywhere," drastically lowering the total cost of ownership for the vendor's software stack.

4.4 Risk Mitigation and Security

Cybersecurity is a massive concern for the industry. Legacy instruments often run on outdated operating systems (like Windows XP or 7) because the proprietary driver only works on that specific OS version. This creates a massive security vulnerability, a "backdoor" for ransomware into the corporate network. Open standards like SiLA 2 and OPC UA allow the interface to be decoupled from the OS. A device can for example run a modern, secure, stripped-down Linux kernel and expose a safe SiLA interface, significantly reducing the attack surface. IT Security departments are increasingly mandating this architecture, making open standards a requirement for network access.³

5. Detailed Implementation Guidelines for Vendors

To support the demands made in the Open Letter, this report provides technical guidance on what "compliance" entails. This section is intended for the R&D and Product Management teams of the vendor companies, bridging the gap between the strategic demand and the engineering reality.

5.1 Implementing SiLA 2: The Path to Native Agility

Vendors targeting the R&D and flexible automation market should prioritize **SiLA 2**. The implementation path should follow the "Native" route to maximize value.

1. Define Features with FDL:

- Use the SiLA Feature Definition Language (FDL) to map the instrument's capabilities.
- *Do not reinvent the wheel.* Check the public SiLA repository (SiLA Awesome) for many different and maintained reference implementations and standard generic features (e.g., SiLA:LockInterface, SiLA:Authentication, SiLA:CancelController). Implementing these standard features ensures immediate compatibility with many clients.³
- Define custom features only for the unique capabilities of your device (e.g., a specific "ShakeAndRead" command).

2. Embedded Server Implementation:

- Implement a SiLA Server directly on the instrument's Linux or Windows embedded controller or in the device controlling software application.
- Leverage open-source libraries available in C++, C#, Python, and Java to accelerate

Part III: Appendix

development. These libraries handle the low-level gRPC/HTTP2 communication, allowing your engineers to focus on the business logic.²⁶

- Ensure the server is lightweight and robust, capable of running for extended periods without memory leaks.
- 3. Discovery Service:**
- Implement the SiLA Discovery Service. This allows the device to announce its presence on the network via mDNS.
 - This is the key to the "Plug and Play" experience. A user should plug in the device and see it appear in their orchestration software within seconds.⁷
- 4. Validation:**
- Use the SiLA Universal Client or Browser and official self validation tools to ensure the interface acts deterministically, handles errors gracefully (returning standard SiLA errors, not generic codes), and strictly adheres to the FDL contract.⁴¹

5.2 Implementing OPC UA LADS: The Path to Industrial Reliability

For vendors targeting the "industrial life sciences, Pharma 4.0, or high-throughput screening segments", OPC UA LADS is essential.

- 1. Information Modeling:**
- Map the device's internal variables and states to the LADS information model.
 - Identify which LADS "Functional Units" apply to your device (e.g., Sensor, Controller, Robot, Centrifuge).
 - The goal is to expose the device as a standard object. A LADS client should be able to identify it as a "Centrifuge" and know exactly which methods (Start, Stop, SetSpeed) are available.⁸
- 2. Security Profile:**
- Implement the OPC UA security stack fully.
 - Ensure support for SignAndEncrypt security policies using X.509 certificates.
 - Implement user authentication and role-based access control. This is non-negotiable for enterprise deployment and GxP compliance.³⁰
- 3. Companion Specifications:**
- If the device produces complex analytical data (e.g., a mass spec, a plate reader), do not just expose scalar values (variables).
 - Implement the relevant companion specifications (e.g., LADS + Allotrope) to expose results as structured objects or file nodes that contain the full data context.³⁴

5.3 The "Hybrid" Approach: Future-Proofing

For maximum market coverage, a device can support both standards. The underlying control logic (the "business logic" of the instrument) can be wrapped by two different interface layers: a SiLA server for the R&D/Science team and an OPC UA server for the IT/OT team.

Part III: Appendix

- **Scenario:** A scientist uses the SiLA interface via Python to develop a new assay method. Once the method is validated, the device is moved to a production line where the MES controls it via OPC UA LADS using the established parameters.
- **Benefit:** This "Dual Stack" approach covers the entire lifecycle of the product lifecycle and represents the ultimate future-proof strategy.³²

5.4 Transitional Strategy for Legacy "Brownfield" Environments

We acknowledge that laboratories operate with capital equipment that has lifecycles exceeding 10–15 years. It is not economically feasible to replace functioning "Brownfield" instruments solely for connectivity reasons. Therefore, our procurement mandate applies strictly to new acquisitions.

For existing legacy instrumentation, the use of "wrappers" or external converters to translate proprietary signals into SiLA/OPC UA is accepted as a transitional measure. However, vendors must commit that all future product generations (released after 2027) will support native connectivity standards out-of-the-box, eliminating the need for such retrofitting in the future.

6. Operational Benefits: The ROI of Standardization

The shift to open standards is not merely a technical exercise; it drives fundamental business value by an increased opportunity space. To justify the internal costs of upgrading fleets and changing procurement policies, we must look at the Return on Investment (ROI).

6.1 Faster Time-to-Science

In a standardized lab, a new automation cell can be assembled in days rather than months. If a liquid handler fails, it can be swapped for a different model from a different vendor (assuming similar capabilities) with minimal software reconfiguration, provided both adhere to the standard interface contract. This agility directly accelerates scientific discovery and product development timelines.

- *Metric:* Reduction in "setup time" for new experimental workflows from weeks to hours.¹

6.2 Total Cost of Ownership (TCO) Reduction

While open standards might temporarily increase the initial R&D cost marginally for the vendor, they drastically reduce the TCO for the customer organization:

- **Lower Integration Costs:** Eliminates the need for expensive custom driver development services for every new device.⁴²
- **Extended and simplified Lifecycle:** Instruments are not rendered obsolete when a specific proprietary software version is deprecated. A standard interface remains valid as long as

Part III: Appendix

the standard exists. A SiLA 2 device from 2025 will likely still be controllable by a potential SiLA 3 client in 2035.⁷

- **Simplified Validation:** Validating a standard interface (SiLA/LADS) is easier and more repeatable than validating a "black box" custom integration. Validation scripts can be reused across different devices that share the same standard features.¹¹
- **Straights forward Debugging:** standardised and available tools for debugging are enabling the possibility to debug unexpected behavior of instrument or software applications. The root cause can be identified fast and vendor agnostic.

6.3 Enabling Artificial Intelligence by design

AI models are central to the future of scientific discovery and product development. They require training data that is structured, labeled, and contextualized.

- **Proprietary Data:** Often hidden in binary files, requiring complex "scraping" or "parsing" that is prone to error and breaks easily.
- **Standardized Data:** SiLA and LADS can enforce the inclusion of metadata at the point of generation. An AI agent can subscribe to a SiLA stream and receive real-time, structured updates.
- **The AI ROI:** The value of AI in life sciences and adjacent sectors is estimated in the billions. Standardization is the "entry ticket" to this value. Without it, AI projects remain stuck in the "data cleaning" phase, never reaching the "insight generation" phase.¹

Comparison of Integration Approaches

Feature	Legacy Integration	SiLA 2	OPC UA LADS
Communication	Serial (RS232), USB, Proprietary TCP	HTTP/2, gRPC (Service Oriented)	TCP/IP, Binary (Client/Server, PubSub)
Data Format	CSV, Proprietary Binary, Text	Structured Types (Protobuf/XML), FDL	Information Models (Nodes, Objects), XML/Binary
Discovery	Manual Config (COM Ports, IP)	Zero-Conf (mDNS/Service)	Local Discovery Server (LDS), GDS

Part III: Appendix

		Discovery)	
Security	None (Air-gapped usually)	TLS Encryption, Token Auth	X.509 Certificates, Role-Based Access
Driver Model	Intermediary PC + Custom Driver	Native (Embedded on Device)	Native (Embedded on Device)
Primary Use	Standalone Instruments	R&D, Flexible Automation, Scripting	Manufacturing, SCADA, Monitoring, Fixed Auto
Adoption Cost	High (Custom Dev & Maint)	Low (Open Source Libraries available)	Medium (Established Industrial Stacks)

Table 3: Strategic comparison of legacy vs. modern connectivity standards.³

Part III: Appendix

Works cited

1. How OPC UA LADS, SiLA, and Laboperator Are Powering the AI-Enabled Lab of the Future, accessed January 8, 2026, <https://laboperator.com/blog/how-opc-ua-lads-sila-and-laboperator-are-powering-the-ai-enabled-lab-of-the-future>
2. From bench to bedside: Transforming R&D labs through automation | McKinsey, accessed January 8, 2026, <https://www.mckinsey.com/industries/life-sciences/our-insights/from-bench-to-bedside-transforming-r-and-d-labs-through-automation>
3. FAQ | SiLA Rapid Integration, accessed January 8, 2026, <https://sila-standard.com/faq/>
4. The Techno-Optimist Manifesto - Andreessen Horowitz, accessed January 8, 2026, <https://a16z.com/the-techno-optimist-manifesto/>
5. FAIR Principles, accessed January 8, 2026, <https://www.go-fair.org/fair-principles/>
6. OPC Foundation - LADS, accessed April 2, 2026 <https://opcfoundation.org/markets-collaboration/lads/>
7. SiLA 2 hands on : bringing automation to the laboratory | by Matthieu Croissant - Medium, accessed January 8, 2026, <https://matthieu-croissant.medium.com/sila-2-hands-on-bringing-automation-to-the-laboratory-dacc12df7152>
8. Nature Reviews Drug Discovery, "The evolution of the lab: from test tubes to digital twins", published January 2024. accessed April 2, 2026, This article outlines the transition of laboratories into automated, data-driven environments, drawing parallels to digital transformation in other industrial sectors. [Link: https://www.nature.com/articles/d41573-024-00068-6](https://www.nature.com/articles/d41573-024-00068-6)
9. Understanding vendor lock-in risks in healthcare - Paubox, accessed January 8, 2026, <https://www.paubox.com/blog/understanding-vendor-lock-in-risks-in-healthcare>
10. Freedom from Vendor Lock-In: The Open Future of Low-Code - Appian, accessed January 8, 2026, <https://appian.com/blog/2025/avoid-vendor-lock-in-low-code-procurement>
11. Challenges in Adopting Warehouse Automation in the Pharmaceutical Industry - OPEX, accessed January 8, 2026, <https://www.opex.com/insights/automation-challenges-in-pharma-2/>
12. Digitalization in the laboratory with LADS & OPC UA, accessed January 8, 2026, <https://opcua-lads.com/en/>
13. Caught in a technological trap: what is vendor lock-in and how to avoid it? | Advov Studio, accessed January 8, 2026, <https://www.advovstudio.com/blog/caught-in-a-technological-trap-what-is-vendor-lock-in-and-how-to-avoid-it>
14. SiLA 2: The Next Generation Lab Automation Standard - PubMed, accessed January 8, 2026, <https://pubmed.ncbi.nlm.nih.gov/35639108/>
15. An Introduction to Scientific Data Standards - ProPharma, accessed January 8, 2026, <https://www.propharmagroup.com/thought-leadership/an-introduction-to-scientific-data-standards>
16. Lab of the Future Conference 2025: How the Digital Automated Lab, AI, and

Part III: Appendix

- Orchestration Are Accelerating Science - The Connected Lab - Thermo Fisher Scientific, accessed January 8, 2026, <https://www.thermofisher.com/blog/connectedlab/lab-of-the-future-conference-2025-how-the-digital-automated-lab-ai-and-orchestration-are-accelerating-science/>
17. The Lab of the Future Congress USA, accessed January 8, 2026, <https://www.lab-of-the-future.com/USA/>
 18. SiLA Awesome | SiLA Rapid Integration, accessed January 8, 2026, <https://sila-standard.com/sila-awesome/>
 19. The Next Frontier in Laboratory Automation - Lab Manager Magazine, accessed January 8, 2026, <https://www.labmanager.com/the-next-frontier-in-laboratory-automation-34492>
 20. The Open-Source Automated Lab, accessed January 8, 2026, <https://theautomatedlab.com/article.html?content=open-source>
 21. Proprietary data formats are killing your AI initiative - TetraScience, accessed January 8, 2026, <https://www.tetrascience.com/blog/proprietary-data-formats-are-killing-your-ai-initiative>
 22. Advanced Research Directions on AI for Science, Energy, and Security - Argonne National Laboratory, accessed January 8, 2026, <https://www.anl.gov/sites/www/files/2023-06/AI4SESReport-2023-v5.pdf>
 23. Pharma CEOs write open letter calling suppliers to commit to sustainability - CPHI Online, accessed January 8, 2026, <https://www.cphi-online.com/news/pharma-ceos-write-open-letter-calling-suppliers-to-commit-to-sustainability/>
 24. Pharma CEOs pen open letter calling suppliers to commit to sustainability targets, accessed January 8, 2026, <https://www.bio-itworld.com/pressreleases/2023/07/25/pharma-ceos-pen-open-letter-calling-suppliers-to-commit-to-sustainability-targets>
 25. Crafting Effective Business Case Documents - Lab Manager, accessed January 8, 2026, <https://www.labmanager.com/crafting-effective-business-case-documents-31209>
 26. SiLA 2 - The Emerging Standard for Lab Automation - 2019 - Wiley Analytical Science, accessed January 8, 2026, <https://analyticalscience.wiley.com/content/article-do/sila-2--emerging-standard-lab-automation>
 27. Standardization in Lab Automation - SiLA standard, accessed January 8, 2026, http://www.sila-standard.org/wp-content/uploads/2012/02/SiLAConsortiumflyer_ebook1.pdf
 28. LADS - Laboratory and Analytical Device Standard - OPC Foundation, accessed January 8, 2026, <https://opcfoundation.org/markets-collaboration/lads/>
 29. Laboratory and Analytical Device Standard (LADS): A Communication Standard Based on OPC UA for Networked Laboratories - PubMed, accessed January 8, 2026, <https://pubmed.ncbi.nlm.nih.gov/35861885/>

30. Laboratory and Analytical Devices - 4 General information on LADS and OPC UA, accessed January 8, 2026, <https://reference.opcfoundation.org/LADS/v100/docs/4>
31. OPC UA Roadmap, accessed January 8, 2026, <https://opcfoundation.org/about/opc-technologies/opc-ua/opcua-roadmap/>
32. Embracing Modularity, Interoperability, and Standards in Lab Automation, accessed January 8, 2026, <https://www.lab-automation.net/post/template-the-ultimate-guide-to-writing-the-ultimate-guide>
33. Breakthrough in Smarter Labs: Spectaris LADS Showcases Integration of OPC UA with Allotrope Standards, accessed January 8, 2026, <https://opcfoundation.org/news/press-releases/breakthrough-in-smarter-labs-spectaris-lads-showcases-integration-of-opc-ua-with-allotrope-standards/>
34. Product Suite | allotropefoundation, accessed January 8, 2026, <https://www.allotrope.org/solution>
35. Allotrope Simple Model (ASM) | allotropefoundation, accessed January 8, 2026, <https://www.allotrope.org/asm>
36. OPC UA & Allotrope: FAIR Lab Integration - WIoT Group, accessed January 8, 2026, <https://wiot-group.com/think/en/news/opc-foundation-opc-ua-allotrope-fair-lab-integration/>
37. How to Enable FAIR Data for Better Science - LabVantage Solutions, accessed January 8, 2026, <https://www.labvantage.com/blog/fair-data-principles-research-and-manufacturing/>
38. FAIR Data Principles Drive Better Scientific R&D - Dotmatics, accessed January 8, 2026, <https://www.dotmatics.com/fair-data-principles-drive-better-scientific-r-and-d>
39. OPC-UA LADS: Laboratory and Analytical Device Standard - SPECTARIS, accessed January 8, 2026, https://www.spectaris.de/fileadmin/Content/Analysen-Bio-und-Labortechnik/Vernetzte_Laborger%C3%A4te/2023-10-17_LADS-Handout-en_LinkedIn.pdf
40. The SiLA Connection, accessed January 8, 2026, https://sila-standard.com/wp-content/uploads/2024/10/SiLA_Connection_Newsletter_October_2024.pdf
41. Lab automation in pharma: Turn complexity into progress - Zühlke, accessed January 8, 2026, <https://www.zuehlke.com/en/insights/lab-automation-in-pharma>

Created by Jonathan Linder, Tom Kissling & Robbert van Putten, with the support of automation experts from all participating companies. Thank you for your contributions.

Certificate Of Completion

Envelope Id: 60C9D1BC-D28F-8565-8174-330384C8A882
 Subject: Ready for Sign-off: Life Sciences Consortium Letter of Intent
 Source Envelope:
 Document Pages: 25
 Certificate Pages: 7
 AutoNav: Enabled
 Envelopeld Stamping: Enabled
 Time Zone: (UTC+01:00) Amsterdam, Berlin, Bern, Rome, Stockholm, Vienna

Status: Sent

Envelope Originator:
 Jonathan Linder
 Grenzachstrasse 124
 Basel, Basel-Stadt 4070
 jonathan.linder@roche.com
 IP Address: 196.3.50.247

Record Tracking

Status: Original
 6/2/2026 3:26:25 PM


Holder: Jonathan Linder
 jonathan.linder@roche.com

Location: DocuSign

Signer Events

Andreas Essig
 andreas.essig@lonza.com
 End to end automation manager
 Lonza AG
 Security Level: Email, Account Authentication
 (None)

Signature

DocuSigned by:

 C2A92AC8C4A44ED...
 Signature Adoption: Pre-selected Style
 Using IP Address: 128.77.83.183

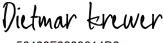
Timestamp

Sent: 6/3/2026 3:00:40 PM
 Viewed: 6/4/2026 3:38:20 PM
 Signed: 6/9/2026 8:24:11 AM

Electronic Record and Signature Disclosure:

Accepted: 6/4/2026 3:38:20 PM
 ID: 26f60b21-24e3-47ac-82bb-eb00b9b6b7d6
 Company Name: F. Hoffmann-La Roche Ltd

Dietmar Krewer
 dietmar.krewer@bayer.com
 Senior SME Automation
 Bayer AG CropScience
 Security Level: Email, Account Authentication
 (None)


DocuSigned by:

 56422F2289614D2...
 Signature Adoption: Pre-selected Style
 Using IP Address: 92.217.160.44
 Signed using mobile

Sent: 6/3/2026 3:00:41 PM
 Viewed: 6/3/2026 3:03:40 PM
 Signed: 6/3/2026 3:05:07 PM

Electronic Record and Signature Disclosure:

Accepted: 6/3/2026 3:03:40 PM
 ID: c0d61538-8b86-447e-9e87-488e48a0de6f
 Company Name: F. Hoffmann-La Roche Ltd

Dr. Julia Heinrich
 julia.heinrich@roche.com
 Global Chapter Lead Sites and Labs, pRED
 Roche Diagnostics GmbH
 Security Level: Email, Account Authentication
 (None)


Signed by:

 7EC550B89EAC404...
 Signature Adoption: Pre-selected Style
 Using IP Address: 196.3.50.247

Sent: 6/3/2026 3:00:38 PM
 Viewed: 6/8/2026 1:24:38 PM
 Signed: 6/8/2026 1:26:00 PM

Electronic Record and Signature Disclosure:


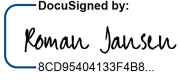
Accepted: 6/8/2026 1:24:38 PM
 ID: 2d6928d8-eec7-4d3c-8874-3130a4872a34
 Company Name: F. Hoffmann-La Roche Ltd

François Clement Perrineau
 francois.perrineau@biontech.de
 Vice President BioNTech Site Services
 BioNTech SE
 Security Level: Email, Account Authentication
 (None)

DocuSigned by:

 6C98D7D8090F466...
 Signature Adoption: Pre-selected Style
 Using IP Address: 98.98.48.219

Sent: 6/3/2026 3:00:41 PM
 Viewed: 6/9/2026 7:16:41 AM
 Signed: 6/9/2026 7:19:48 AM

Electronic Record and Signature Disclosure:

Signer Events	Signature	Timestamp
<p>Accepted: 6/9/2026 7:16:41 AM ID: 25c5d30d-d7c6-4e90-b031-4a70abd34f0c Company Name: F. Hoffmann-La Roche Ltd</p> <p>Geoffrey Pot geoffrey.pot@takeda.com SVP Manufacturing Science and Analytical Tech Takeda Security Level: Email, Account Authentication (None), Login with SSO</p> <p>Electronic Record and Signature Disclosure: Accepted: 6/4/2026 1:43:12 PM ID: f9edab1b-70be-4951-b176-ab41c3f67070 Company Name: F. Hoffmann-La Roche Ltd</p>	<p>DocuSigned by:  EA0E295DE821472...</p> <p>Signature Adoption: Pre-selected Style Using IP Address: 147.161.149.78</p>	<p>Sent: 6/3/2026 3:00:44 PM Resent: 6/19/2026 1:51:04 PM Viewed: 6/23/2026 1:32:27 PM Signed: 6/23/2026 1:33:18 PM</p>
<p>Martin Clough martin.clough@syngenta.com Security Level: Email, Account Authentication (None)</p> <p>Electronic Record and Signature Disclosure: Not Offered via Docusign</p>		<p>Sent: 6/3/2026 3:00:45 PM Resent: 6/19/2026 1:51:07 PM</p>
<p>Oskari Vinko oskari.vinko@immune.engineering Head of Lab Automation and Digitalization Botnar Institute of Immune Engineering Security Level: Email, Account Authentication (None)</p> <p>Electronic Record and Signature Disclosure: Accepted: 6/8/2026 9:16:51 AM ID: bf40648b-2153-4012-a885-615217693429 Company Name: F. Hoffmann-La Roche Ltd</p>	<p>Signed by:  8EED9A5CD85F404...</p> <p>Signature Adoption: Pre-selected Style Using IP Address: 129.132.29.21</p>	<p>Sent: 6/3/2026 3:00:54 PM Viewed: 6/8/2026 9:16:51 AM Signed: 6/9/2026 4:47:20 PM</p>
<p>Roman Jansen roaj@novonordisk.com Associate Director Novo Nordisk Security Level: Email, Account Authentication (None)</p> <p>Electronic Record and Signature Disclosure: Accepted: 6/10/2026 3:34:11 PM ID: 1bf4085f-bb8f-4252-b081-3043ef8f90ab Company Name: F. Hoffmann-La Roche Ltd</p>	<p>DocuSigned by:  8CD95404133F4B8...</p> <p>Signature Adoption: Pre-selected Style Using IP Address: 165.225.194.194</p>	<p>Sent: 6/3/2026 3:00:48 PM Resent: 6/19/2026 1:51:08 PM Viewed: 6/23/2026 4:07:20 PM Signed: 6/23/2026 4:07:42 PM</p>
<p>Tore Karlsson trkl@novonordisk.com Head of Operations & Investments Novo Nordisk Security Level: Email, Account Authentication (None)</p> <p>Electronic Record and Signature Disclosure: Accepted: 6/8/2026 7:41:35 AM ID: f0cd246a-c16d-4572-a0f3-63514595c62c Company Name: F. Hoffmann-La Roche Ltd</p>	<p>DocuSigned by:  5ADD2C85EBC64AA...</p> <p>Signature Adoption: Drawn on Device Using IP Address: 147.161.155.75</p>	<p>Sent: 6/3/2026 3:00:49 PM Viewed: 6/8/2026 7:41:35 AM Signed: 6/12/2026 1:20:03 PM</p>

In Person Signer Events	Signature	Timestamp
Editor Delivery Events	Status	Timestamp

Agent Delivery Events	Status	Timestamp
Jonathan Linder jonathan.linder@roche.com Lab Automation Partner F. Hoffmann-La Roche AG Security Level: Email, Account Authentication (None) Electronic Record and Signature Disclosure: Accepted: 4/22/2026 8:40:19 AM ID: bfc27160-5aa3-4d39-9fed-a02b677c3fae Company Name: F. Hoffmann-La Roche Ltd	COPIED	Sent: 6/3/2026 3:00:53 PM Viewed: 6/15/2026 9:41:57 AM
Robbert Van Putten Rvanputt@its.jnj.com Security Level: Email, Account Authentication (None) Electronic Record and Signature Disclosure: Not Offered via DocuSign	COPIED	Sent: 6/3/2026 3:00:39 PM Viewed: 6/3/2026 3:03:26 PM
Tom Kissling Tom.kissling@roche.com pRED Lab Automation Partner F. Hoffmann-La Roche AG Security Level: Email, Account Authentication (None) Electronic Record and Signature Disclosure: Accepted: 2/16/2026 9:16:54 AM ID: fdd3d55f-de61-4211-a6b3-e6a7c57e4f13 Company Name: F. Hoffmann-La Roche Ltd	COPIED	Sent: 6/3/2026 3:00:39 PM Viewed: 6/8/2026 2:34:35 PM
Witness Events	Signature	Timestamp
Notary Events	Signature	Timestamp
Envelope Summary Events	Status	Timestamps
Envelope Sent	Hashed/Encrypted	6/3/2026 3:00:55 PM
Certified Delivered	Security Checked	6/8/2026 7:41:35 AM
Signing Complete	Security Checked	6/12/2026 1:20:03 PM
Payment Events	Status	Timestamps
Electronic Record and Signature Disclosure		

Guidelines for the use of the DocuSign electronic signing system within F. Hoffmann-La Roche and companies of the Roche Group

LEGAL DISCLOSURE

By placing my electronic signature on this document, I expressly consent to use and rely on Electronic and Digital Signatures and I understand my signature will have the same binding effect as if I was providing a handwritten signature.

I also confirm the email address that I am using as a valid one to be notified and identified electronically, for example through the DocuSign System, and/or to identify me as the signer of the document. I should inform Roche in the case that the email address changes.

CONSUMER DISCLOSURE

From time to time, F. Hoffmann-La Roche and companies of the Roche Group (hereinafter referred to as we, us or Company) may be required by law to provide to you certain written notices or disclosures. Described below are the terms and conditions for providing to you such notices and disclosures electronically through the DocuSign, Inc. (DocuSign) electronic signing system. Please read the information below carefully and thoroughly, and if you can access this information electronically to your satisfaction and agree to these terms and conditions, please confirm your consent by clicking the 'I agree' button at the bottom of this document.

Consequences of changing your mind

To indicate to us that you are changing your mind, you must withdraw your consent using the DocuSign 'Withdraw Consent' form on the signing page of a DocuSign envelope instead of signing it. This will indicate to us that you have withdrawn your consent to receive required notices and disclosures electronically from us and you will no longer be able to use the DocuSign system to receive required notices and consents electronically from us or to sign electronically documents from us.

All notices and disclosures will be sent to you electronically

Unless you tell us otherwise in accordance with the procedures described herein, we will provide electronically to you through the DocuSign system all required notices, disclosures, authorizations, acknowledgements, and other documents that are required to be provided or made available to you during the course of our relationship with you. To reduce the chance of you inadvertently not receiving any notice or disclosure, we prefer to provide all of the required notices and disclosures to you by the same method and to the same address that you have given us. If you do not agree with this process, please let us know as described below. Please also see the paragraph immediately above that describes the consequences of your electing not to receive delivery of the notices and disclosures electronically from us.

How to contact us

You may contact us to let us know of your changes as to how we may contact you electronically, to request certain information from us and to withdraw your prior consent to receive notices and disclosures electronically. To do so contact the sender of the envelope.

To advise us of your new email address

To let us know of a change in your email address where we should send notices and disclosures electronically to you, you must send an email message to the sender of the envelope and in the body of such request you must state: your previous email address, your new email address. We do not require any other information from you to change your email address. In addition, you must notify DocuSign, Inc. to arrange for your new email address to be reflected in your DocuSign account by following the process for changing email in the DocuSign system.

To withdraw your consent

To inform us that you no longer want to receive future notices and disclosures in electronic format you may decline to sign a document from within your DocuSign session, and on the subsequent page, select the check-box indicating you wish to withdraw your consent.

Acknowledging your access and consent to receive materials electronically

To confirm to us that you can access this information electronically, which will be similar to other electronic notices and disclosures that we will provide to you, please verify that you were able to read this electronic disclosure and that you also were able to print on paper or electronically save this page for your future reference and access or that you were able to email this disclosure and consent to an address where you will be able to print on paper or save it for your future reference and access. Further, if you consent to receiving notices and disclosures exclusively in electronic format on the terms and conditions described above, please let us know by clicking the 'I agree' button below.

By checking the 'I agree' box, I confirm that:

- I can access and read this Electronic CONSENT TO ELECTRONIC RECEIPT OF ELECTRONIC CONSUMER DISCLOSURES document; and
- I can print on paper the disclosure or save or send the disclosure to a place where I can print it, for future reference and access; and
- Until or unless I notify the account owner as described above, I consent to receive from exclusively through electronic means all notices, disclosures, authorizations, acknowledgements, and other documents that are required to be provided or made available to me by the account owner during the course of my relationship with you.
- I acknowledge the information included in the [DocuSign Privacy Policy](#)

Richtlinien für die Nutzung des elektronischen Signatursystems DocuSign innerhalb von F. Hoffmann-La Roche und Unternehmen des Roche-Konzerns

GESETZLICHE AUSKUNFT

Durch Anbringen meiner elektronischen Signatur auf dieser Vereinbarung stimme ich der Nutzung Elektronischer und Digitaler Unterschriften ausdrücklich zu und verlasse mich auf sie, und ich verstehe, dass meine Signatur ebenso bindend gilt, als ob ich handschriftlich unterzeichnen würde.

Ich bestätige auch die E-Mail-Adresse, die ich verwende, als eine gültige Adresse für elektronische Mitteilungen und Identifikationen, z. B. über das DocuSign-System, und/oder um mich als Unterzeichner des Dokuments zu identifizieren. Ich sollte Roche informieren, falls die E-Mail-Adresse sich ändert.

VERBRAUCHERAUSKÜNFTE

F. Hoffmann-La Roche und Unternehmen des Roche-Konzerns (nachfolgend als „wir“, „uns“ oder das „Unternehmen“ bezeichnet) sind möglicherweise von Zeit zu Zeit gesetzlich verpflichtet, Ihnen bestimmte schriftliche Mitteilungen oder Auskünfte zu übermitteln. Nachfolgend sind die Geschäftsbedingungen für die elektronische Übermittlung solcher Mitteilungen und Auskünfte an Sie über das elektronische Signatursystem DocuSign, Inc. (DocuSign) beschrieben. Bitte lesen Sie die Informationen unten gründlich und sorgfältig durch, und wenn Sie einen für Sie zufriedenstellenden Zugang zu diesen Informationen haben und diesen Geschäftsbedingungen zustimmen, bestätigen Sie Ihre Zustimmung bitte durch einen Klick auf das Feld „Ich stimme zu“ unten auf diesem Dokument.

Folgen eines Widerrufs

Um uns anzuzeigen, dass Sie sich umentscheiden, müssen Sie Ihre Zustimmung mithilfe des DocuSign-Formulars „Zustimmung widerrufen“ auf der Signaturseite eines DocuSign-Umschlags widerrufen, statt sie zu unterzeichnen. Dies wird uns anzeigen, dass Sie Ihre Zustimmung zum elektronischen Erhalt erforderlicher Mitteilungen und Auskünfte von uns widerrufen haben, und Sie sind dann nicht mehr in der Lage, das DocuSign-System zu verwenden, um erforderliche Mitteilungen und Zustimmungen von uns elektronisch zu erhalten oder Dokumente von uns elektronisch zu unterzeichnen.

Alle Mitteilungen und Auskünfte werden elektronisch an Sie versandt

Falls Sie uns entsprechend den hierin beschriebenen Prozeduren nichts anderes mitteilen, werden wir Ihnen über das DocuSign-System alle erforderlichen Mitteilungen, Auskünfte, Genehmigungen, Bestätigungen und andere Dokumente, die Ihnen übermittelt oder bereitgestellt werden müssen, während unserer Vertragsbeziehung mit Ihnen elektronisch zur Verfügung stellen. Um die Wahrscheinlichkeit zu senken, dass Sie versehentlich irgendeine Mitteilung oder Auskunft nicht erhalten, ziehen wir es vor, alle erforderlichen Mitteilungen und Auskünfte an Sie mit derselben Methode und an dieselbe Adresse zu schicken, die Sie uns mitgeteilt haben. Falls Sie diesem Verfahren nicht zustimmen, teilen Sie uns dies bitte wie nachfolgend beschrieben mit. Siehe auch den direkt vorangegangenen Absatz, der die Konsequenzen beschreibt, wenn Sie sich dafür entscheiden, die Mitteilungen und Auskünfte von uns nicht elektronisch zu erhalten.

Wie sollten Sie uns kontaktieren:

Sie können uns folgendermaßen kontaktieren, um uns über Ihre Änderungen darüber, wie wir Sie elektronisch kontaktieren können, zu informieren, um bestimmte Informationen von uns anzufordern und um Ihre vorherige

Zustimmung zum elektronischen Erhalt von Mitteilungen und Auskünften zu widerrufen. Kontaktieren Sie dafür bitte den Absender des Umschlags.

Um uns Ihre neue E-Mail-Adresse mitzuteilen:

Um uns über eine Änderung Ihrer E-Mail-Adresse zu informieren, an die wir Mitteilungen und Auskünfte elektronisch an Sie schicken sollen, müssen Sie eine E-Mail-Nachricht an den Absender des Umschlags schicken und im Text dieser Anfrage Folgendes angeben: Ihre vorherige E-Mail-Adresse und Ihre neue E-Mail-Adresse. Wir benötigen von Ihnen keine weiteren Informationen, um Ihre E-Mail-Adresse zu ändern. Außerdem müssen Sie DocuSign, Inc. damit beauftragen, in Ihrem DocuSign-Account Ihre neue E-Mail-Adresse zu registrieren, indem Sie die Prozedur zur Änderung der E-Mail-Adresse im DocuSign-System befolgen.

Widerruf Ihrer Zustimmung

Um uns darüber zu informieren, dass Sie keine Mitteilungen und Auskünfte mehr in elektronischer Form erhalten möchten, können Sie sich weigern, ein Dokument aus Ihrer DocuSign-Sitzung heraus zu unterzeichnen und auf der nächsten Seite das Feld ankreuzen, in dem steht, dass Sie Ihre Zustimmung widerrufen möchten.

Bestätigung Ihres Zugangs und Zustimmung zum elektronischen Erhalt von Material

Um uns zu bestätigen, dass Sie einen elektronischen Zugang zu dieser Information haben, die anderen elektronischen Mitteilungen und Auskünften ähnlich wird, die wir Ihnen zur Verfügung stellen, überprüfen Sie bitte, dass Sie diese elektronische Auskunft lesen und diese Seite auch auf Papier ausdrucken oder elektronisch zum Nachschlagen und zur Einsichtnahme in Zukunft speichern konnten oder diese Auskunft und Zustimmung per E-Mail an eine Adresse schicken konnten, von der aus Sie in der Lage sein werden, sie auf Papier auszudrucken oder zum Nachschlagen und zur Einsichtnahme in Zukunft abzuspeichern. Falls Sie außerdem zustimmen, Mitteilungen und Auskünfte ausschließlich in elektronischer Form entsprechend den oben beschriebenen Geschäftsbedingungen zu erhalten, teilen Sie uns dies bitte außerdem noch mit, indem Sie auf das Feld „Ich stimme zu“ klicken.

Durch Ankreuzen des Feldes „Ich stimme zu“ bestätige ich Folgendes:

- Ich habe Zugang zu diesem Elektronischen Dokument zur ZUSTIMMUNG ZUM ELEKTRONISCHEN ERHALT ELEKTRONISCHER VERBRAUCHERAUSKÜNFTE und kann es lesen; und
- ich kann die Auskunft auf Papier ausdrucken oder sie an einen Ort schicken, wo ich sie ausdrucken kann, um sie aufzubewahren und zukünftig zu konsultieren; und
- außer wenn oder bis ich den Eigentümer des Accounts wie oben beschrieben informiere, stimme ich zu, alle Mitteilungen, Auskünfte, Genehmigungen, Bestätigungen und sonstigen Dokumente, die mir vom Eigentümer des Accounts übermittelt oder zur Verfügung gestellt werden müssen, während der Geschäftsbeziehung mit Ihnen ausschließlich auf elektronischem Wege zu erhalten.
- Ich erkenne die in den [DocuSign-Datenschutzrichtlinien](#) enthaltenen Informationen an.